

ANNUAL REPORT 2010/2011

UNIVERSITY OF DAR ES SALAAM

UNIVERSITY OF DAR ES SALAAM



ANNUAL REPORT

2010/2011

The University of Dar es Salaam
P.O. Box 35091, Dar es Salaam,
TANZANIA
Tel.: +255 22 24105008
Website: www.udsm.ac.tz

Published by the
Directorate of Research
Email: research@udsm.ac.tz

CONTENTS

CONTENTS	2
VISION, MISSION, GUIDING THEME, VALUES AND NORMS	4
Vision.....	4
Mission	4
Guiding Theme	4
Values and Norms.....	4
GOVERNANCE	6
The Council	6
Organization Structure	8
STATEMENT BY THE CHAIRPERSON OF COUNCIL.....	9
STATEMENT BY THE VICE CHANCELLOR.....	11
UDSM ACADEMIC AND ADMINISTRATIVE UNITS	16
Colleges, Schools and Institutes	16
Constituent Colleges.....	16
Campus Colleges	16
Schools.....	16
Institutes	17
Directorates, Centres, Bureaux, Major Service Units, and Companies	17
Directorates	17

Centres	17
Bureaux.....	18
Major Service Departments	18
Companies	18
Mikocheni Campus	18
UDSM PERFORMANCE INDICATORS PROFILE	19
Teaching and Learning	19
Research and Publication	21
Consultancy and Services	22
Establishment of a New Campus College, the CoICT	22
Human Resources	22
Financial Resources and Budgets	23
INFRASTRUCTURE	25
Rehabilitation and Vertical Extensions	25
New Construction Projects	26
FINANCIAL STATEMENTS FOR THE YEAR JULY 2009 TO JUNE 2010 .	27
Index to the Consolidated Financial Statements for the Year 1 st July 2009 to 30 th June 2010.	43

VISION, MISSION, GUIDING THEME, VALUES AND NORMS

Vision

To become a reputable world-class university that is responsive to national, regional and global development needs through engagement in dynamic knowledge creation and application.

Mission

The unrelenting pursuit of scholarly and strategic research, education, training and public service directed at attainment of equitable and sustainable socio-economic development of Tanzania and the rest of Africa.

Guiding Theme

The focus of the University of Dar es Salaam activities during the reporting period, continued to be guided by the following theme: "Enhanced quality outputs in teaching, research and public service".J

Values and Norms

Towards achieving its Vision and fulfilling its Mission, the University of Dar es Salaam subscribes to the following values:

- (i) **Academic excellence** by ensuring that the pursuit of academic excellence in teaching, research and service to the public is well recognised and forms an important part of the academic and organisational culture of the institution.
- (ii) **Academic freedom** by upholding the spirit of free and critical thought and enquiry, through the tolerance of a diversity of beliefs and understanding, as well as fostering open exchange of ideas and knowledge amongst the staff and/or students.

- (iii) **Social responsibility** by promoting an awareness of, and providing leadership to respond to, the issues and problems facing society with a view to ultimately solving and alleviating them.
- (iv) **Developmental responsibility** by ensuring that research conducted addresses national immediate or long-term developmental impact.
- (v) **Equity and social justice** by ensuring equal opportunity and non-discrimination on the basis of personal, ethnic, religious, gender or other social characteristics.
- (vi) **Fostering student prowess** by creating a holistic teaching and learning environment which is student-centred and providing the students with social, cultural and recreational opportunities that will facilitate full realization of their potential for academic and personal growth.

The University embraces the following norms in all its processes, functions and activities:

- 1) **Professional and ethical standards** by upholding the highest professional standards and ethical behaviour, and through openness, honesty, tolerance and respect for the individual disciplines;
- 2) **Institutional Autonomy** characterised by self-governing structures guided by the University Council and greater independence of action, while being responsive to societal and development needs or being prescribed by the relevant legal instruments;
- 3) **Public accountability** by **ensuring** transparent decision-making and open review as well as the full participation of stakeholders in the development of the institution and in regarding to major policy shifts;
- 4) **Strategic planning culture** by **inculcating** it at all levels in the University;
- 5) **Research relevance** by ensuring that research addresses relevant national or societal problems;
- 6) **ICT** – by application of ICT for the enhancement of academic delivery and management.

GOVERNANCE

The University of Dar es Salaam (UDSM) is a public institution funded by the Government of Tanzania. It is governed by the University Council and the Chancellor is the Head of the University. The Vice Chancellor is the Chief Executive Officer (CEO), assisted by the Deputy Vice Chancellor-Academic and the Deputy Vice-Chancellor-Administration.

The Council

Members of the Council during the reporting period were:

- | | | |
|-----|-------------------------|---|
| 1. | Mr. P.J. Ngumbulu | Chairman of the Council |
| 2. | Hon. Judge J.S. Warioba | Vice Chairman of the Council |
| 3. | Prof. R.S. Mukandala | Vice Chancellor |
| 4. | Prof. K. Pallangyo | Appointee of CVCPT |
| 5. | Amb. A.R. Mpungwe | Appointee of the Chancellor |
| 6. | Amb. N.A. Kuhanga | Appointee of the Minister, MoEVT |
| 7. | Prof. W.S. Abeli | Appointee of the Permanent Secretary |
| 8. | Prof. J. Shija | Appointee of the Minister, MoEVT |
| 9. | Mr. E.P. Mwakibinga | Appointee of the Treasury Registrar |
| 10. | Hon. J.S. Rweikiza | Appointee of Parliament |
| 11. | Hon. Eng. S.M. Manyanya | Appointee of Parliament |
| 12. | Mrs. R.M. Lugembe | Appointee of the Chancellor |
| 13. | Ms. B. Nyoni | Appointee of the Minister, MoEVT |
| 14. | Ms. E. Mkwizu | Appointee of the Minister, MoEVT |
| 15. | Prof. S.B. Misana | Appointee of the Senate, UDSM |
| 16. | Dr. A.I. Kanduru | Appointee of the Revolutionary Government of Zanzibar |
| 17. | Dr. M.A. Kibogoya | Appointee of UDASA |
| 18. | Mr. S. Mligo | Appointee of THTU |
| 19. | Mr. S. Kilawa | Appointee of DARUSO |
| 20. | Ms. H. Stephen | Appointee of DARUSO-MUCE |
| 21. | Prof. F.D.A.M. Luoga | Corporate Counsel & Secretary to Council |

University Management

In the reporting period the University continued to be led by:



**Ambassador
Fulgence Kazaura
Chancellor**



**Prof. Rwekaza
Mukandala
Vice Chancellor**

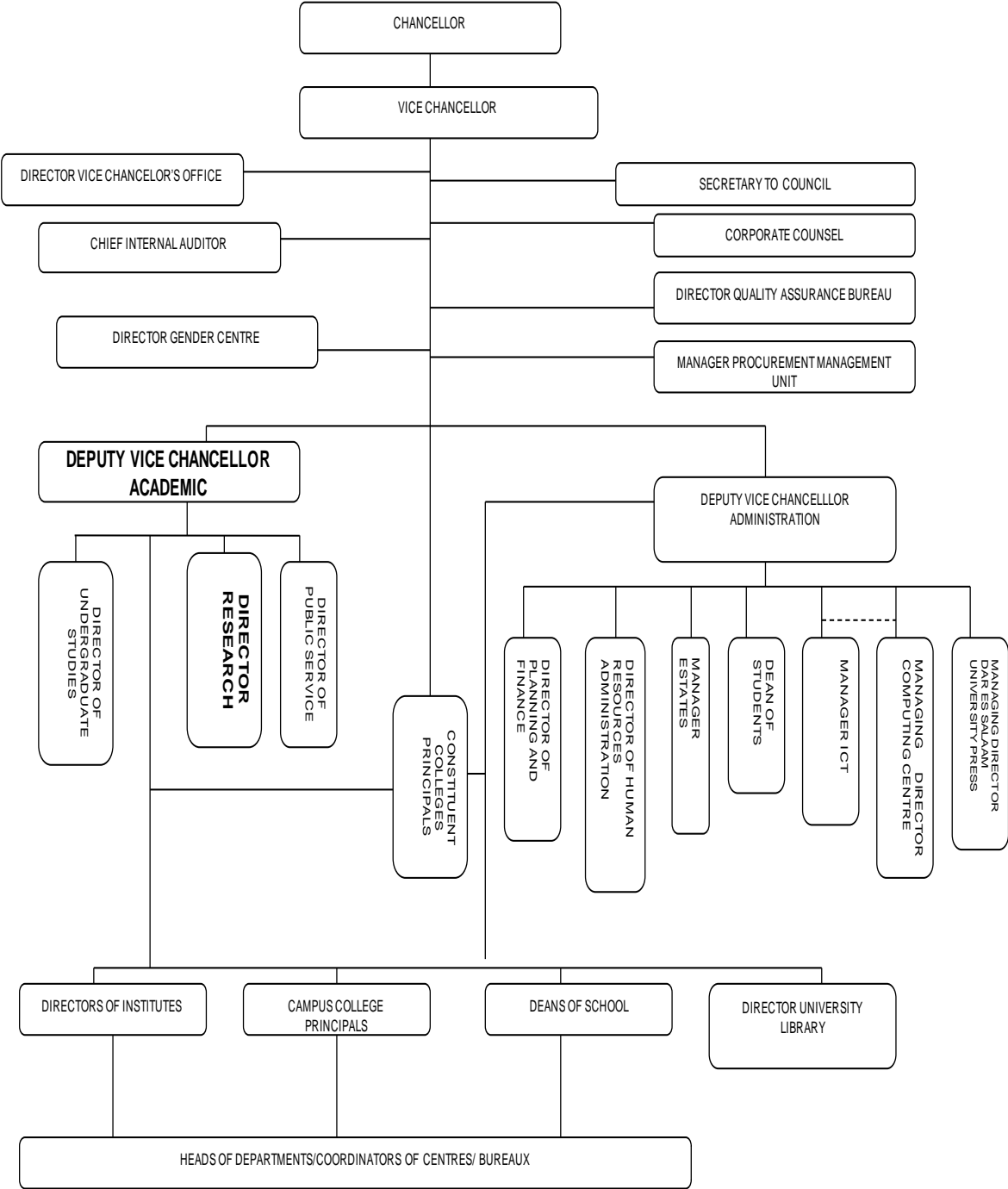


**Prof. Makenya
Maboko
Deputy Vice
Chancellor
Academic**



**Prof. Yunus Mgaya
Deputy Vice
Chancellor
Administration**

Organization Structure



STATEMENT BY THE CHAIRPERSON OF COUNCIL



During the 2010/2011 academic year, the Council of the University of Dar es Salaam was again honoured to be part of the dynamism that sustained and propelled the University forward. The year had much in common with the previous ones as far as events and developments at the University were concerned, but it was also unique on several significant counts.

As previously reported, since 2008 the University has been operating under a new organizational structure. The gist of the new structure is its leaner bureaucracy, following the abolition of the intermediary layer of faculties and adoption of a three-tier structure consisting of Departments, a middle layer consisting of colleges, schools and institutes, and the central administration. In completing essential formalities, the University has already taken all the requisite measures to align the new structure with the University's Charter of Incorporation. Appointment of administrators in most of the positions in the new structure, namely Principals of constituent and campus colleges, Deans of schools and Directors of institutes, was made in the 2009/2010 academic year. Accordingly, the founding appointees to these positions are due to complete their leadership triennium between April and June, 2012, upon which new appointments will be made.

During the reporting period the Council was delighted to witness successful implementation of the University's core mission activities, research, teaching and public service. Particularly notable was the establishment of two taught PhD programmes in the College of Arts and Social Sciences, specifically in Economics, and Political Science and Public Administration. The policy to strengthen postgraduate training by introducing taught PhD programmes was approved by Council in the previous year, and with the two programmes in place, the Council is satisfied with progress of implementation. In a related development, a number of teaching units completed their curricula

reviews, which in part entailed introduction of new programmes and courses. The introduction of two courses in textile technology in the College of Engineering and Technology and one programme on Law Enforcement in the University of Dar es Salaam School of Law (formerly Faculty of Law) are some of the achievements made during the period. Perhaps the most important step taken during the period as far as policy matters are concerned was appointment and engagement of a Chancellor's Visitation Panel of Experts. The panel consisting of international and local experts on higher education development and management was given the task of examining the University's organization, operational procedures, academic programmes and delivery systems and activities. The core objective of the assignment was to propose ways in which the University ought to reposition itself so as to ensure optimal performance in the changing circumstances of the 21st century. The Panel submitted its report in August, 2011 and the University Management took the initiative to disseminate the findings for the purpose of initiating policy adjustments and strategic planning. The Council looks forward to working with the Management in ensuring that relevant and useful policy recommendations emanating from the Panel's report are acted upon as soon as possible.

Lastly, on behalf of the Council of the University of Dar es Salaam, I wish to register our appreciation for continued support received by this institution from the Government, development partners and its various stakeholders. Without the concerted efforts of the management and all staff at the University, the achievements recorded during the period would have not been attained; the Council thus appreciates and value the contribution of this important stakeholder group. We share with our supporters a sense of optimism regarding the future of the University of Dar es Salaam.

STATEMENT BY THE VICE CHANCELLOR



During 2010/2011, our University continued to dedicate itself to the faithful implementation of its statutory mission of creating and disseminating knowledge in its varied specialties through teaching, research and public service. We have also continued to play our part in providing social services, especially in the form of public awareness building and professional advice to public and private institutions. Thanks to the maximum cooperation received from staff members and students, the University was able to accomplish its mission successfully and honourably, despite the many odds it had to grapple with. The academic year 2010/2011 ended successfully and started in good time the academic year 2011/2012. In the October 2011 graduation ceremonies the University turned out 3,852 graduates, among them 34 new PhDs, 684 Masters Degree holders, 131 Postgraduate Diploma holders and 2,794 first degree holders.

The University is grateful to the Government of Tanzania for responding favourably and consistently to the critical human resource needs, as a result of which during the year the University was able to recruit 20 new academic staff and 124 new technical and administrative staff. The Government also supported training of staff through provision of scholarships and loans.

The year 2011/2012 was particularly unique for a more dignified incident. The University turned 50 in October 2011, and prior to this climax it was involved in a year-long celebration of this important landmark. As you will fondly recall, some of the commemorative events were held at the general University level, examples include the Annual Mwalimu Julius Nyerere Intellectual Festival, which was held as usual in April 2011 as well as commemorative events in individual units. I sincerely thank the faculty, staff and students in the various units for their important contributions towards giving the Golden Jubilee the prominence it deserved. By organising public events that suitably fitted the occasion, the University was able to make

itself better known to the people of Tanzania and beyond the borders of the country.

Also, as part of the 50th anniversary celebrations, the University arranged a special external evaluation exercise by inviting an international panel of experts led by the former Vice Chancellor of the University of Ghana, Professor Clifford Nii Boi Tagoe. The Panel completed its task and submitted a candid report at the end of August, 2011. This report will be one of the instruments that the University will use to develop a new vision for the next 50 years and strategise on its implementation.

The occasion of the Golden Jubilee also enabled us to expedite implementation of certain improvement programmes and activities. For instance, our strategy to adopt taught PhD programmes received a major boost when in 2010/2011 the Department of Political Science and Public Administration joined the Department of Economics in offering such a programme. Other innovations made during the year included launching of new programmes, such as the B.Sc. programme in Textile Engineering and Technology, which is hosted in the Department of Mechanical and Industrial Engineering in the College of Engineering and Technology (CoET) and Masters of Arts in Strategic and Peace Studies, offered by Department of Political Science and Public Administration in the College of Arts and Social Sciences (CASS).

With regard to the physical plan, a number of achievements have been made in the effort to reduce the outstanding problem of inadequacy of space for study, office and accommodation for students and staff. In the course of 2011 the University completed the construction of the Yombo 4 and Yombo 5 lecture theatres; Phase 2 extension of the University of Dar es Salaam Business School (UDBS) building; and vertical extensions of the CASS rectangular building and the University of Dar es Salaam School of Law Building. Completion of construction of the two lecture theatres has contributed notably to the creation of avenues for large classes as well as 28 staff offices. Similarly, the vertical extensions on existing buildings have

resulted in the establishment of considerable amount of new space for teaching and office accommodation. Following these successes, the Management is considering approval of a similar extension on the Central Administration building in the near future.

During 2011 the University also conducted a year-long campaign to raise funds for the construction of a modern students' centre. We organised fund-raising dinners and employed various other strategies to raise money to meet the estimated construction cost of Tshs.17 billion. So far the efforts have yielded a total of about Tshs.3.8 billion in pledges and cash. This is a very encouraging achievement, but we still have a long way to go to fully realise our noble dream. I sincerely thank all our alumni, especially His Excellencies the President of the United Republic of Tanzania Dr. Jakaya Mrisho Kikwete and the President of the United Republic of Uganda Yoweri Kaguta Museveni, colleagues and friends who have supported this project with generous contributions and pledges.

New Developments in 2011

During the year being reported on the following developments took place at the University of Dar es Salaam:

- Prof. Samin Amin was installed as the 2010 Distinguished Lecturer at the second Julius Nyerere Festival week that was held under the auspices of Mwalimu Nyerere Professorial Chair in Pan African Studies from 12-15th April 2010. The occasion was also graced by Hon. Samia Nkrumah as one of the distinguished guests of honour.
- University of Dar es Salaam was 10th out of 100 top Universities in Africa in 2010 in the renowned web popularity ranking. The Minister of Education and Vocational Training, Hon. Dr. Shukuru Kawambwa congratulated the University for the achievement.
- The President of the UDSM Convocation, H.E. Justice Joseph Sinde Warioba, launched the yearlong celebration of the University's Golden Jubilee on 26th November 2010, whose climax was on 25th October 2011.
- UDSM was proclaimed one of the Super Brands of East Africa for 2009/11 by the London Centre for Brand Analysis (LCBA).

Future of the University

The next actions towards the achievement of the University's long term goals will be determined by the vision that the University has resolved to develop through the process that has already begun. In the meantime, the University shall continue with efforts to consolidate the gains made during first 50 years of its existence and address the newly arising challenges as best as it can with the resources available. Also, the University shall continue with the implementation of the ongoing projects.

Regarding the improvement of the physical infrastructure, in particular, the University is looking forward to the construction of seven new major buildings with funds from the Government obtained as loans from the World Bank. The new buildings under the respective auspices of College of Arts and Social Sciences (CASS), College of Natural and Applied Sciences (CoNAS), College of Engineering and Technology (CoET), College of Information and Communication Technologies (CoICT) and UDSM School of Education (UDSE), will house teaching and research laboratories, technical workshops, seminar rooms, offices and a University Museum. Inadequacy of space and essential infrastructure will not cease with the completion of this project, but it is certain that the relief to be gained will be substantive and visible.

Further, the University is determined to take measures to improve campus accommodation for students through the construction of a new hostel. Already a Memorandum of Understanding (MoU) has been signed between the University and a potential financier for the latter institution to facilitate construction of a new hostel on the main campus with a capacity to accommodate 4,500 students at a time. Construction of this facility will be executed in phases.

Another important project in the pipeline is construction of a super specialised hospital along with buildings to house a specialised medical school for the University of Dar es Salaam. Arrangements to get this project started are at an advanced stage after the APOLLO Hospital from India and

the National Social Security Fund (NSSF) signed an agreement to this effect, followed by the signing of an MoU between the UDSM and the NSSF.

As for the proposed Students' Centre preparatory activities towards construction are underway and as of now the technical proposal for the project has already been approved and the process to appoint a consultant to prepare the Centre's design has been completed. The next step will be to appoint a contractor, after which project implementation would start.

In academic programmes it has been resolved to develop new taught PhD programmes in Natural Resources Management, Environmental Science and Hydrology. Parallel to these efforts the start of masters programmes in Kiswahili will be intensified.

Beginning of a New Leadership Term

The end of 2011 coincided with the end of the University's leadership term at the various levels of its administrative hierarchy. The Chancellor, Ambassador Fulgence Kazaura and the Vice Chancellor completed their tenure of office in October and December, 2011, respectively. The deputies of the Vice Chancellor Prof. Makenya Maboko and Prof. Yunus Mgaya completed their four-year leadership terms towards the end of 2010, and were reappointed to their respective positions.

The Chancellor and the Vice Chancellor were also reappointed to serve in their respective positions for another five years each.

Professor Rwekaza Mukandala

Vice Chancellor

UDSM ACADEMIC AND ADMINISTRATIVE UNITS

During this reporting period, the academic structure of the University continued to consist of Colleges, Schools, Institutes, Bureaux and Departments, while the administrative structure consisted of Directorates, Major Departments and Companies, all charged with a variety of operational, administrative and coordinating functions.

Colleges, Schools and Institutes

The UDSM has two Constituent Colleges of Education, three Campus Colleges, five Schools and four Institutes as follows:

Constituent Colleges

- Dar es Salaam University College of Education (DUCE), located in Dar es Salaam about 24 kilometres from the Mlimani Campus.
- Mkwawa University College of Education (MUCE), this is located in Iringa Municipality about 500 kilometres from Dar es Salaam.

Campus Colleges

There are three campus colleges at the Mlimani Campus, namely;

- College of Arts and Social Sciences (CASS)
- College of Engineering and Technology (CoET)
- College of Natural and Applied Sciences (CoNAS)

Schools

Five schools existed in the year 2010/2011 academic year as follows:

- University of Dar es Salaam Business School (UDBS)
- School of Education (SoEd)
- School of Informatics and Communication Technologies (SICT)
- School of Law (SoL)

- School of Journalism and Mass Communication (SJMC) located in Mikocheni area in Dar es Salaam about 7 kilometres from the Mlimani Campus.

Institutes

Specialised academic Institutes at UDSM during the year were four, namely:

- Institute of Development Studies (IDS)
- Institute of Kiswahili Studies (IKS)
- Institute of Marine Sciences (IMS)
- Institute of Resource Assessment (IRA).

Directorates, Centres, Bureaux, Major Service Units, and Companies

In addition to the Colleges and Schools, UDSM has six Directorates, five Centres, four Bureaux, two Service Departments and two Companies, as listed below:

Directorates

- Directorate of Human Resources and Administration
- Directorate of Planning and Finance
- Directorate of Postgraduates Studies
- Directorate of Public Services
- Directorate of Research
- Directorate of Undergraduate Studies

Centres

- Centre for Continuing Education
- Centre for Environmental Studies
- Centre for Forced Migration
- Centre for Virtual Learning
- University of Dar es Salaam Entrepreneurship Centre (UDEC).

Bureaux

- University Consultancy Bureau (UCB) under the Directorate of Public Services
- Quality Assurance Bureau
- Bureau for Industrial Co-operation (BICO) under CoET
- Bureau of Educational Research and Evaluation (BERE) under the School of Education

Major Service Departments

- University Library
- Estates Department

Companies

- UDSM Computing Centre (UCC) Ltd.
- Dar es Salaam University Press (DUP) Ltd.

Mikocheni Campus

This is a campus dedicated for actuarial, risk management and related disciplines including law and business.

It came into being in July 23, 2010, following the transfer by the government of the premises and facilities that were formerly operated as the National Insurance Training Institute to the University of Dar es Salaam. The facilities are located in Mikocheni area, Kinondoni Municipality in Dar es Salaam City.

UDSM PERFORMANCE INDICATORS PROFILE

The performance indicators are to be read in conjunction with the UDSM Facts and Figures Publication 2009/2010, published by the Directorate of Planning and Finance in March 2011.

Teaching and Learning

The University received 17,287 applications in 2010/11 from qualifying candidates from all over the country. The current level of applications exceeds that of 2007/08 by 15%.

The University admitted 6,682 students in the academic year 2010/11, compared to 6,952 in 2009/10. The percentage of female improved slightly from 38.6% to 41.5% from 2009/10 to 2010/11.

Table 1: Undergraduate Admissions

Campus	Gender	2009/10	2010/11
MAIN Campus	F	1,565	1,879
	M	2,893	2,778
	Subtotal	4,458	4,657
DUCE		629	488
		731	704
	Subtotal	1,360	1,192
MUCE		487	411
		647	490
	Subtotal	1,134	901
	Total	6,952	6,682
	%Female	38.6	41.5

The University is currently running a total of 144 academic programmes, 79 undergraduate and 65 postgraduate.

The undergraduate student enrolment has increased from 14,391 in 2009/10 to 17,707 in 2010/11. During the same timeframe the proportion of female students increased from 39% to 40%. Postgraduate student enrolment has also increased from 2,552 students in 2009/10 to 2,646 in 2010/11 with the percentage increase of female students from 28% to 39%. Overall enrolment in 2010/11 for both undergraduate and postgraduate was 19,723 students.

Table 2 shows the overall performance in University examinations for the last three years. The 2010/11 approved results suggest that the pass rate for 1st sitting in the examinations improved from 57.8% in 2008/09 to 60% in 2010/11, an indicator of increased quality in teaching and learning.

Table 2: Performance Trend of undergraduates in University Examinations

Year	Candidates	Pass	Supp/1 st sitting	Postp.	Incom.	Carry	Abs/Disc	W/Held	Deceased	Susp.	%Pass rate
2008/09	16074	8921	4609	18	829	1057	162	373	4	1	55.5
2009/10	15327	8852	4282	11	574	615	245	737	7	3	57.8
2010/11	16335	9780	2068	14	206	539	273	160	3	1	59.9

Key: Supp. = Supplementary; Postp. = Postponed; Incom. – Incomplete;
 Abs/Disc = Absconded/Discontinued; W/held = Results withheld; Susp = Suspended;
 Dereg. = Deregistered

The Directorate of Undergraduate Studies (DUS) coordinated the preparations for the 41st graduation ceremony of the University of Dar es Salaam which was conducted in two clusters. The ceremony for the first cluster was held on 20th October 2011 and on 25th October 2011 for the second cluster. A total of 3,904 graduands were conferred various degrees, diplomas and certificates (see Table 3). Two Honorary degrees were also conferred.

Table 3: Main campus graduation statistics (2008/09-2010/11)

Gender	2008/09	2009/10	2010/2011
F	1,665	2,862	1,648
M	2,666	1,697	2,256
Total	4,331	4,559	3,904
% Female	38.44%	62.77%	42.21%

The Student-Staff ratio decreased from 19 in 2009/10 to 12 in 2010/11. The ratio has fallen due to the significant recruitment of new academic staff, particularly Tutorial Assistants (TAs) in recent years.

Research and Publication

The number of research projects at the University during 2010/11 was 162 as compared to 247 in the previous year as indicated in Table 4. The University has embarked on a number of measures to address the decreasing trend including capacity building of young scholars in research grants seeking and fundraising.

Table 4: Number of research projects completed and in progress at UDSM

College/Campus	Year				
	2006/07	2007/08	2008/09	2009/10	2010/11
Main Campus	273	256	244	245	162
DUCE	0	0	1	0	0
MUCE	2	2	2	2	0
Total	275	258	247	247	162

Publications especially in internationally recognised journals are a good indicator of quality research work at any University. In the period being reported, the University maintained a total of 13 UDSM-based Journals for publishing research findings from the undertaken activities. Publications were also made in various other international journals.

In the same period, 2010/2011, 298 journal publications were recorded, 170 retrievable conference papers and 45 books were published. At the same period, the University carried out 80 international collaborative researches resulting partly to the journal publications and 137 research reports.

During the year, the University continued with five Professorial Chairs in Telecommunications, Water Resource Management and three Mwalimu Nyerere Chairs in Pan African Studies, Development and Environment and Climate Change.

Consultancy and Services

While DUCE and MUCE did not record consultancy services over the past few years, the Main Campus recorded a total of 98 consultancy projects in 2010/2011 compared to 94 in 2009/2010. The revenue from consultancy activities for the University rose dramatically, from about TZS 35.81 million in 2008/2009 to over 3 billion in 2010/2011 for the Main Campus alone.

Establishment of a New Campus College, the CoICT

Following the revised UDSM organizational structure (2008) which called for devolution of powers to academic units in a three-tier administrative system; (consisting of Departments, Colleges/Schools/Institutes and the Central Administration), the University in 2011 established a fourth campus College of Information and Communication Technology (CoICT) to strengthen ICT training, research and public service at UDSM.

Human Resources

As at June 2010, the University had a total of 2,859 employees (940 female and 1,919 males); of these 1,329 are academic staff, 1,342 administrative staff members and 188 are technical staff members. The female staff ratio comprised 33% of the total staffing level. The Main Campus has the largest share of staff members accounting for 83% of the total workforce (2,190), while DUCE's proportion is 7% (178) and 10% of the total workforce is at MUCE (271).

Records (June 2010) show that 547 (18%) members had PhDs, 612 (20%) are Masters Degree holders; 640 (22%) have first degrees; while 10% are diploma holders. The remaining 30% of staff have certificates as their qualification.

A large proportion of the administrative staff (32%) has certificates followed by those with first degree (16%), diplomas (18%) and Masters (8%). The largest group of technical staff (42%) at the University have certificates, followed by those with diplomas (21%), and first degrees (14%).

The overall age profile shows that almost 11% of the staff members were in the 51-60 years age group, meaning that they will attain the compulsory retirement age in the next 9 years. Those aged 31 to 35 years (20%) have at least 25 years before reaching retirement age.

As for the academic staff, almost 11% of all academic staff members are in the 51-60 years age band, implying that they will retire in less than ten years to come. The proportion of academic staff to retire within the next 14 years comprises about 13%, while those working beyond retirement age constitute almost 3% of academic staff at the University. Therefore the proportion of staff below 45 years is about 72%.

Financial Resources and Budgets

In 2009/10 the Government approved nearly TZS 68.26 billion for the University. This is only 42% of the Council's approved amount (163.81 billion). **Error! Reference source not found.**5 shows the relationship between the budget approved by the Government against the Council one which reflects the projected realistic needs of the University. It can be seen that the Government's commitment to fund the University increased from 42% in 2009/10 to 63% in 2010/11. However, the financing commitment still falls short of the needs. As earlier reported the University is thus keenly and continuously seeking partners support to fill in the gaps so as to be able to deliver service to the expectations of the people of Tanzania.

Table 5: Comparison of Government Vs Council Approved Budget in TZS

Year	Government approved budget	Council approved budget	Government to Council Ratio (%)
2006/07	48,886,447,731	118,013,187,311	41
2007/08	40,799,344,952	78,822,563,148	52
2008/09	47,325,316,107	157,062,357,437	30
2009/10	68,260,136,522	163,811,147,409	42
2010/11	65,706,081,556	104,843,009,028	63

During 2006/07, no donor funds were allocated for capital development as most development partners were in favour of supporting research. On the other hand, Government financing of the capital budget increased significantly from 2006/07 to 2009/10. Table 6 presents the Government and donor capital budgets for the Main Campus.

Table 6: Government Vs Development Partners Capital Budget (UDSM Main Campus in '000 TZS)

Year	Govt. Capital Budget	Donor Capital Budget	Total	Donor to Government Ratio (%)
2006/07	2,300,000	0	2,300,000	0
2007/08	1,256,000	350,000	1,606,000	22
2008/09	4,087,500	1,850,000	5,937,500	31
2009/10	6,087,500	33,829,500	6,087,500	0
2010/11	6,087,500	8,94,1200	15,028,700	147

Table 7 shows the breakdown of support from the major external development partners to the University for the past four years. It is evident that overall donor support increased during that period.

Table 7: Development Partners' Support to UDSM in '000 TZS

Source	2007/08	2008/09	2009/10	2010/11
Carnegie	1,364,966	1,049,000	1,625,000	0
Rockefeller	51,205	-	370,000	0
World Bank loan	0	5,274,000	25,648,408	23,024,621
SIDA/SAREC	4,950,045	3,650,000	2,169,592	3,950,000
NORAD	0	3,150,000	3,150,000	3,150,000
NUFU	577,676	765,000	0	0
REDET others	0	0	0	1,642,691
DANIDA-REDET	0	0	1,478,509	0
DANIDA-UDBS	0	0	3,036,092	3,036,092
Total	6,943,892	12,839,000	37,477,601	34,803,404

Table 8 shows that the Government continued to be the major funder of University activities. Through the government efforts, that by borrowing from the World Bank, external support to the University increased significantly in years 2009/2010 and 2011 following the release of the World Bank loan to the Government to finance the Science, Technology and Higher Education Programme (STHEP). Close to 40% of STHEP funds have been

invested in UDSM for staff development, construction of science, technology and education new buildings and rehabilitation projects and equipment.

Table 8: Government and Donor Funding Level for UDSM Main Campus in '000 TZS

Year	Govt budget	Donor budget	Total Funding Level	Donor to Govt ratio
2006/07	28,800,000	7,596,238	36,396,238	26%
2007/08	34,098,337	6,943,892	41,042,229	20%
2008/09	37,591,036	13,888,000	51,479,036	27%
2009/10	48,911,192	37,477,602	86,388,793	77%
2010/11	47,248,148	34,803,405	82,051,553	74%

INFRASTRUCTURE

With the advent of government loan from the World Bank to support the Science, Technology and Higher Education Project (STHEP) in 2008/09 UDSM was presented an opportunity to rehabilitate four as well as construct seven new buildings. At the same time, the University continued with the acquisition of laboratory and technical workshop equipment for enhancing the quality of training in science technology and education.

Rehabilitation and Vertical Extensions

The Estates Department coordinated the following civil works which were funded through Norwegian support:

- Rehabilitation of central administration block, now the Cranford Pratt building (since November 2011);
- Renovation of the Nkrumah Hall and walkway linking it with the University Road;
- Vertical extension of the second block of the CASS quadrangular building into seminar rooms;
- Vertical extension of the University of Dar es Salaam School of Law building into staff offices and teaching space.

New Construction Projects

In the year 2010/2011, the University continued with new construction works as follows:

About 80% of civil work was carried out in the construction of Phase III of UDBS building. The new building provides additional space for teaching and more than 80 staff offices.

Two new lecture theatres (termed *Yombo 5*) that started in year 2004 with funding from the government and partially with a loan from the Tanzania Education Authority (TEA) were completed. The lecture theatres were commissioned and are being used for lectures and public events. The adjacent students' canteen and staff offices are contributing towards reduction of space shortage at the University.

The University made a resolution to start construction of the proposed Institute of Marine Sciences (IMS) at Buyu – Zanzibar in five phases. Phase I started in October 2011 with the government funding. More efforts to raise funds to complete the remaining phases are being made. IMS is a recognised regional centre in marine sciences research and so its completion will enhance its reputation and thus raise that of the country in general.

FINANCIAL STATEMENTS FOR THE YEAR JULY 2009 TO JUNE 2010

UNIVERSITY OF DAR ES SALAAM					
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME					
FOR THE YEAR ENDED 30 JUNE 2010					
		Consolidated 2010	Consolidated 2009	University 2010	University 2009
	Notes	TZS '000	TZS '000	TZS '000	TZS '000
Revenue					
Training and students' fees	6	21 818 786	20 757 892	19 064 605	18 157 021
Project and consultancy income	7	2 298 513	2 030 936	175 371	227 236
Government grants	8	58 479 238	53 929 222	58 479 238	53 929 222
Exchange gain/(loss)	9	177 540	(12 545)	160 416	22 289
Other income	10	4 656 508	3 083 751	4 459 427	2 648 584
		87 430 586	79 789 255	82 339 057	74 984 351
Expenditure					
Administration and recurrent expenditure	11	19 053 328	22 147 781	17 722 559	20 741 393
Personnel expenses	12	55 790 327	47 641 902	53 583 461	45 613 834
Depreciation on property, plant and equipment	15	4 142 810	3 839 329	3 875 213	3 607 687
Amortisation of intangible assets	16	28 240	3 138	28 240	3 138
Other expenses	13	2 365 547	2 201 991	982 659	953 438
Impairment loss on financial assets	19	1 728 927	553 809	1 598 494	536 945
		83 109 180	76 387 950	77 790 626	71 456 435
Operating surplus		4 321 405	3 401 305	4 548 431	3 527 916
Finance costs	14	695 398	159 937	654 753	116 934
Share of loss of associates		-	11 166	-	-
Surplus before tax		3 626 007	3 230 202	3 893 678	3 410 981
Income tax credit	21	154 560	52 342	-	-
Surplus after tax		3 780 567	3 282 544	3 893 678	3 410 981
Other comprehensive income					
Change in fair value of TOL shares		(900)	(400)	(900)	(400)
Surplus for the year		3 779 667	3 282 144	3 892 778	3 410 581

UNIVERSITY OF DAR ES SALAAM					
CONSOLIDATED STATEMENT OF FINANCIAL POSITION					
AS AT 30 JUNE 2010					
		Consolidated 2010	Consolidated 2009	University 2010	University 2009
	Notes	TZS '000	TZS '000	TZS '000	TZS '000
Assets					
Non-current assets					
Property, plant and equipment	15	78 017 695	75 537 198	77 161 248	74 812 724
Intangible asset	16	47 066	75 306	47 066	75 306
Investments financial assets	17	2 737	3 637	2 000	2 900
Investments in subsidiaries	18	-	-	920 596	920 596
Deferred tax asset	21	441 312	220 034	-	-
		78 508 810	75 836 175	78 130 909	75 811 526
Current assets					
Trade and other receivables	19	14 023 753	10 864 212	13 537 387	10 157 164
Inventories	20	755 807	832 700	465 371	408 166
Tax recoverable	21	16 407	16 407	-	-
Financial investment held to maturity	22	254 206	235 734	-	-
Cash and bank balances	23	22 232 313	15 688 386	21 696 129	15 493 185
		37 282 485	27 637 438	35 698 887	26 058 515
Total assets		115 791 295	103 473 614	113 829 796	101 870 041
Capital funds and liabilities					
Capital funds and reserves					
Capital funds	24	11 126 206	7 849 931	11 126 206	7 849 931
Revaluation reserve	24	73 792 061	73 792 061	73 792 061	73 792 061
Accumulated surplus		13 531 925	9 752 258	13 129 832	9 237 054
		98 450 193	91 394 250	98 048 099	90 879 046
Non-current liabilities					
Loans and borrowings	25	1 349 098	1 892 711	1 349 098	1 892 711
Gratuity obligation		930 774	51 453	886 673	18 925
Deferred capital grant	26	270 961	-	270 961	-
		2 550 833	1 944 163	2 506 732	1 911 636
Current liabilities					
Current portion of loans & borrowing	25	1 564 937	787 658	1 564 937	787 658
Deferred income and revenue grant	27	3 823 966	3 094 003	3 548 849	3 094 003
Bank overdraft	28	256 005	106 562	-	-
Trade and other payables	30	9 060 847	5 975 723	8 161 178	5 197 698
Tax liability	21	84 514	171 254	-	-
		14 790 269	10 135 200	13 274 965	9 079 359
Total equity and liabilities		115 791 295	103 473 614	113 829 796	101 870 041
The financial statements were approved by the Council for issue on _____ 2011					
and were signed on their behalf by:					
Name: _____	Title: _____	Signature: _____			
Name: _____	Title: _____	Signature: _____			

UNIVERSITY OF DAR ES SALAAM				
STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2010				
CONSOLIDATED				
	Capital funds	Accumulated surplus	Revaluation reserve	Total
	TZS '000	TZS '000	TZS '000	TZS '000
2010				
At 01 July 2009	7 849 931	9 752 258	73 792 061	91 394 250
Additions	3 276 275	-	-	3 276 275
Surplus for the year	-	3 779 667	-	3 779 667
At 31 June 2010	11 126 206	13 531 925	73 792 061	98 450 193
2009				
At 01 July 2008	9 950 693	4 970 370	73 792 061	88 713 124
Transfer to revenue funds	(2 100 762)	2 100 762	-	-
Reclassification of deferred revenue grants		(601 018)	-	(601 018)
Surplus for the year	-	3 282 144	-	3 282 144
At 30 June 2009	7 849 931	9 752 258	73 792 061	91 394 250

UNIVERSITY OF DAR ES SALAAM				
STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2010				
UNIVERSITY				
	Capital funds	Accumulated surplus	Revaluation reserve	Total
	TZS '000	TZS '000	TZS '000	TZS '000
2010				
At 01 July 2009	7 849 931	9 237 054	73 792 061	90 879 046
Additions	3 276 275	-	-	3 276 275
Surplus for the year	-	3 892 778	-	3 892 778
At 31 June 2010	11 126 206	13 129 832	73 792 061	98 048 099
2009				
At 01 July 2008	9 950 693	4 326 729	73 792 061	88 069 483
Transfer to revenue funds	(2 100 762)	2 100 762	-	-
Reclassification of deferred revenue grants	-	(601 018)	-	(601 018)
Surplus for the year	-	3 410 581	-	3 410 581
At 30 June 2009	7 849 931	9 237 054	73 792 061	90 879 046

UNIVERSITY OF DAR ES SALAAM					
CONSOLIDATED STATEMENT OF CASH FLOWS					
FOR THE YEAR ENDED 31 DECEMBER 2010					
		Consolidated 2010	Consolidated 2009	University 2010	University 2009
	Note	TZS '000	TZS '000	TZS '000	TZS '000
OPERATING ACTIVITIES					
Surplus before taxation		3 626 007	3 230 202	3 893 678	3 410 981
Adjustment for:					
Movements in government grants		3 276 275	-	3 276 276	-
Amortisation of intangible assets		28 240	3 138	28 240	3 138
Depreciation		4 142 810	3 839 329	3 875 213	3 607 687
Operating profit before working capital changes		11 073 332	7 072 669	11 073 407	7 021 805
Working capital adjustments:					
Increase in trade and other receivables		(3 178 012)	(871 786)	(3 380 223)	(996 842)
Increase/(decrease) in inventories		76 892	255 372	(57 205)	31 170
Increase in trade and other payables		3 085 123	1 661 932	2 963 480	1 598 421
Increase in gratuity obligation		879 321	14 509	867 748	-
Increase in deferred income		729 963	2 153 094	725 807	2 153 094
		1 593 288	3 213 121	1 119 607	2 785 842
Income tax paid		(153 457)	(40 000)	-	-
Net cash generated from operating activities		12 513 162	10 245 790	12 193 015	9 807 648
INVESTING ACTIVITIES					
Purchase of property and equipment		(6 623 307)	(3 321 252)	(6 223 737)	(2 920 333)
Increase in deferred grant		270 961	-	-	-
Net cash used in investing activities		(6 352 346)	(3 321 252)	(6 223 737)	(2 920 333)
FINANCING ACTIVITIES					
Long term loan proceeds		233 667	348 847	233 667	348 847
Net cash flow from financing activities		233 667	348 847	233 667	348 847
Net increase/(decrease) in cash and cash equivalents		6 394 483	7 273 385	6 202 944	7 236 162
Cash and cash equivalents					
At the beginning of the year		15 581 824	8 308 439	15 493 185	8 257 023
At the end of the year	29	21 976 307	15 581 824	21 696 129	15 493 185

UNIVERSITY OF DAR ES SALAAM				
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)				
FOR THE YEAR ENDED 30 JUNE 2010				
	Consolidated 2010	Consolidated 2009	University 2010	University 2009
	TZS '000	TZS '000	TZS '000	TZS '000
6 TRAINING AND STUDENTS' FEES				
Tuition fees	19 953 007	19 306 308	17 198 826	16 705 436
Administration and application fees	35 419	445 507	35 419	445 507
Accommodation fees	332 553	852 330	332 553	852 330
Other fees	1 497 807	153 747	1 497 807	153 747
	21 818 786	20 757 892	19 064 605	18 157 021
7 PROJECT AND CONSULTANCY INCOME				
Project and consultancy income	2 298 513	2 030 936	175 371	227 236
8 GOVERNMENT GRANTS				
Government approved unrestricted	434 830	489 805	434 830	489 805
Government grants restricted	48 264 205	44 750 007	48 264 205	44 750 007
Government grants unrestricted	9 780 204	8 689 410	9 780 204	8 689 410
	58 479 238	53 929 222	58 479 238	53 929 222
9 EXCHANGE GAIN/(LOSS)				
Exchange gain/(loss)	177 540	(12 545)	160 416	22 289
10 OTHER INCOME				
Rent received	849 166	866 006	1 297 980	864 586
Commission received	134 685	111 082	134 685	111 082
Tender fees	7 600	16 889	7 600	16 889
Medical fees	-	1 481	-	1 481
Interest received	227 058	174 214	208 497	151 837
Training contribution	1 076 979	337 988	1 076 979	337 988
Transport unit income	-	-	-	-
Sales of books	243 136	209 396	169 040	181 605
Printing and publishing	283 090	305 734	-	-
Binding of books	21 778	13 897	-	-
Donors contribution research	-	7 336	-	7 336
Sundry income	1 589 330	1 039 728	1 164 205	975 780
Other income	223 686	-	400 441	-
	4 656 508	3 083 751	4 459 427	2 648 584

11	ADMINISTRATION AND RECURRENT EXPENDITURE				
	Recurrent expenditure	12 442 875	12 460 714	12 027 424	11 912 582
	Repair and maintenance	1 049 626	1 043 601	931 969	998 549
	Research and consultancy	4 704 802	7 847 556	4 621 567	7 719 994
	Auditors' remuneration	161 201	120 805	141 600	100 000
	Inventory written-off and provisions	-	31 863	-	10 268
	Printing and Publishing expenses	438 534	165 907	-	-
	Material consumed in printing	101 116	256 907	-	-
	Management expenses	148 632	214 302	-	-
	Board and AGM expenses	6 542	6 126	-	-
		19 053 328	22 147 781	17 722 559	20 741 393
12	PERSONNEL EXPENSES				
	Salaries and allowances	46 658 801	41 316 997	44 950 651	38 851 864
	Social security contribution	4 262 203	3 934 773	4 243 709	3 922 517
	Training and other staff expenses	3 162 640	2 368 768	2 694 825	2 361 410
	Gratuity expenses	1 706 684	21 364	1 694 277	478 043
		55 790 327	47 641 902	53 583 461	45 613 834
	Number of employees				
	The average number of employees for the University of Dar es Salaam during the year was 2267 (2009: 2001)				
13	OTHER EXPENSES				
	Office and general expenses	2 289 657	1 767 603	906 768	519 050
	Non operating expenses	75 891	434 388	75 891	434 388
		2 365 547	2 201 991	982 659	953 438
14	FINANCE COSTS				
	Bank charges	388 581	137 123	347 936	94 121
	Interest expense on borrowings & bank overdraft	306 817	22 814	306 817	22 813
		695 398	159 937	654 753	116 934

UNIVERSITY OF DAR ES SALAAM								
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)								
FOR THE YEAR ENDED 30 JUNE 2010								
15 PROPERTY, PLANT AND EQUIPMENT - CONSOLIDATED								
	Land and buildings	Capital Work-in- progress	Plant and equipment	Motor and Outbound engines	Library books	Computers	Furniture and fixtures	Total
	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000
2010								
Cost or valuation								
At 1 July 2009	78 359 966	7 680 109	997 469	2 319 746	99 278	1 149 941	699 274	91 305 783
Additions	59 302	4 723 898	171 143	107 918	-	373 749	1 187 297	6 623 307
At 30 June	78 419 268	12 404 007	1 168 611	2 427 665	99 278	1 523 690	1 886 571	97 929 090
Depreciation and impairment								
At 1 July 2009	13 045 132	-	573 221	1 547 376	99 278	424 948	78 629	15 768 585
Charge for the year	3 124 903	-	147 601	274 139	-	294 204	301 963	4 142 810
At 30 June	16 170 036	-	720 822	1 821 515	99 278	719 152	380 592	19 911 395
Net book value								
At 30 June	62 249 232	12 404 007	447 789	606 150	-	804 538	1 505 979	78 017 695

UNIVERSITY OF DAR ES SALAAM								
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)								
FOR THE YEAR ENDED 30 JUNE 2010								
15 PROPERTY, PLANT AND EQUIPMENT - CONSOLIDATED (Continued)								
	Land and buildings	Capital Work-in-progress	Plant and equipment	Motor and Outbound engines	Library books	Computers	Furniture and fixtures	Total
	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000
2009								
Cost or valuation								
At 1 July 2008	77 947 386	6 624 323	679 079	2 031 408	-	549 650	152 685	87 984 531
Additions	412 580	1 055 786	318 390	288 339	99 278	600 291	546 589	3 321 252
At 30 June	78 359 966	7 680 109	997 469	2 319 746	99 278	1 149 941	699 274	91 305 783
Depreciation and impairment								
At 1 July 2008	10 025 028	-	503 948	1 095 955	-	256 337	47 987	11 929 255
Charge for the year	3 020 104	-	69 273	451 420	99 278	168 611	30 643	3 839 329
At 30 June	13 045 132	-	573 221	1 547 376	99 278	424 948	78 629	15 768 585
Net book value								
At 30 June	65 314 833	7 680 109	424 248	772 371	-	724 993	620 644	75 537 198

UNIVERSITY OF DAR ES SALAAM						
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)						
FOR THE YEAR ENDED 30 JUNE 2010						
15 PROPERTY, PLANT AND EQUIPMENT - CONSOLIDATED (Continued)						
<p>Items of Computers, Furniture and Fittings and Library books were erroneously expensed in the prior periods of which its carrying amounts could not be established as at 1 July 2008. Effective from 1 July 2008 these items of Computers, Furniture and Fitting and Library books are capitalised and depreciated/amortised in accordance to the accounting policies set out on Note 3 to the financial statements.</p> <p>Property and equipment (movable) are stated at cost less accumulated depreciated and impairment losses if any. University's immovable properties (building) are stated in the financial statements at revalued amount (fair value) less accumulated depreciation and impairment losses if any.</p> <p>Buildings were valued by independent professional valuers, Ardhi University, in 2005, on open market basis. This revaluation has been incorporated in the financial statements. The resultant revaluation surplus was transferred to revaluation reserve. Valuations are performed after every five years to ensure that the fair value of a revalued asset does not differ materially from its carrying amount.</p> <p>Work-in-progress relates to the capital expenditures incurred in the construction of buildings at University Main Campus, Institute of Marine Sciences Zanzibar (IMS), University of Dar es Salaam Business School (UDBS) and Directorate of Investment and Resource Mobilization (DIRIM). No depreciation is charged on capital work in progress until it is substantially completed.</p>						
Movement of Capital Work in Progress during the year ended 30 June 2010 and 30 June 2009						
	Main Campus	IMS	DIRIM	UDBS	Total	
	TZS'000	TZS'000	TZS'000	TZS'000	TZS'000	
2010						
As at 01 July 2009	2 871 013	2 293 992	912 667	1 602 437	7 680 109	
Additions during the year	1 724 826	-	-	2 999 072	4 723 898	
At 30 June 2010	4 595 839	2 293 992	912 667	4 601 508	12 404 006	
2009						
As at 01 July 2008	2 722 863	2 115 174	639 997	822 993	6 301 027	
Prior year adjustments	62 229	-	-	-	62 229	
Restated	2 785 092	2 115 174	639 997	822 993	6 363 256	
Additions during the year	85 921	178 818	272 670	779 444	1 316 853	
At 30 June 2009	2 871 013	2 293 992	912 667	1 602 437	7 680 109	

UNIVERSITY OF DAR ES SALAAM									
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)									
FOR THE YEAR ENDED 30 JUNE 2010									
15	PROPERTY, PLANT AND EQUIPMENT - UNIVERSITY (Continued)								
	Land and buildings	Capital Work-in-progress	Plant and equipment	Motor and Outbound engines	Library books	Computers	Furniture and fixtures	Total	
	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000	TZS '000
2010									
Cost or valuation									
At 1 July 2009	78 057 491	7 680 109	607 012	2 206 699	99 278	517 692	530 743	89 699 024	
Additions	169 411	4 723 898	6 054	144 708	-	238 682	940 984	6 223 737	
At 30 June	78 226 902	12 404 007	613 065	2 351 407	99 278	756 374	1 471 727	95 922 762	
Depreciation and impairment									
At 1 July 2009	13 045 132	-	288 621	1 453 269	99 278	-	-	14 886 301	
Charge for the year	3 124 903	-	128 135	301 776	-	150 686	169 712	3 875 213	
At 30 June	16 170 036	-	416 756	1 755 045	99 278	150 686	169 712	18 761 514	
Net book value									
At 30 June	62 056 866	12 404 007	196 309	596 362	-	605 688	1 302 015	77 161 248	
2009									
Cost or valuation									
At 1 July 2008	77 947 386	6 624 323	288 622	1 918 360	-	-	-	86 778 692	
Additions	110 105	1 055 786	318 390	288 339	99 278	517 692.00	530 743	2 920 333	
At 30 June	78 057 491	7 680 109	607 012	2 206 699	99 278	517 692	530 743	89 699 024	
Depreciation and impairment									
At 1 July 2008	10 025 028	-	241 096	1 012 490	-	-	-	11 278 614	
Charge for the year	3 020 104	-	47 525	440 780	99 278	-	-	3 607 687	
At 30 June	13 045 132	-	288 621	1 453 269	99 278	-	-	14 886 301	
Net book value									
At 30 June	65 012 359	7 680 109	318 391	753 430	-	517 692	530 743	74 812 724	

16	INTANGIBLE ASSETS				
	Cost				
	As at 1 July 2009	78 444	78 444	78 444	78 444
	Additions	-	-	-	-
	At 30 June	78 444	78 444	78 444	78 444
	Amortization				
	As at 1 July 2009	3 138	-	3 138	-
	Charge for the year	28 240	3 138	28 240	3 138
	As at 30 June	31 378	3 138	31 378	3 138
	At 30 June	47 066	75 306	47 066	75 306
17	INVESTMENT IN FINANCIAL ASSETS				
	The Company holds 10,000 shares in Tanzania Oxygen Company Limited (TOL). The price per share as at 30 June 2010 was TZS 200 (2009: 290).				
	Investment in shares				
	- Listed investment in Tanzania Oxygen Limited (10,000 shares @ TZS 330 per share)	3 300	3 300	3 300	3 300
	- Unquoted shares in SAFI Technologies Limited (10,000 shares @ TZS 102 per share)	10 250	10 250	-	-
	Change in fair value of TOL shares	(1 300)	(400)	(1 300)	(400)
	Share of loss/(profit) in SAFI Technologies	(9 513)	(9 513)	-	-
	Fair value of shares as 30 June	2 737	3 637	2 000	2 900
	Share of losses in Associate are recognized and accounted for to the limit of the initial investment in the Associate.				
18	INVESTMENT IN SUBSIDIARIES				
	Investment in University Computing Centre Limited	-	-	561 210	561 210
	Investment in Dar es Salaam University Press	-	-	359 386	359 386
		-	-	920 596	920 596
	Investment in University Computing Centre Limited consist of 56,121 ordinary Shares of TZS 10,000 each and that of Dar es Salaam University Press consist of 398 ordinary Shares of TZS 300,000 each and contribution toward capital during formation of Dar es Salaam University Press in form of assets at the total of TZS 239,986,136.				

19 TRADE AND OTHER RECEIVABLES				
Student debtors	11 026 474	6 937 896	11 026 474	6 167 107
Trade receivables	2 005 838	1 676 343	1 495 379	1 450 373
Staff receivables	3 083 541	2 608 336	2 951 056	2 864 280
Prepayments	57 463	60 430	-	-
Advances	9 109	7 109	-	-
VAT receivable	212 517	203 926	-	-
Dar es Salaam University College of Education	-	12 432	-	12 432
Mkwawa University College of Education	200 776	200 776	200 776	200 776
UNICOM Limited - Joint Venture	-	59 099	-	-
	16 595 717	11 766 349	15 673 684	10 694 968
Less: Provision for impairment	(2 571 964)	(902 137)	(2 136 297)	(537 804)
	14 023 753	10 864 212	13 537 387	10 157 164
<i>Movements in provision for impairment</i>				
At the beginning of the year	1 308 795	1 308 795	537 804	961 326
Charges for the year	1 728 927	553 809	1 598 494	536 945
Recoveries	(465 758)	(947 841)	-	(947 842)
Written off		(12 625)	-	(12 625)
	2 571 964	902 137	2 136 298	537 804
20 INVENTORIES				
Inventory of books	244 066	629 588	162 913	432 480
Consumable stock	320 770	73 204	320 770	-
Computer hardware material	230 879	175 816	-	-
	795 715	878 608	483 684	432 480
Less: Provision for obsolete stock	(39 907)	(45 909)	(18 313)	(24 314)
	755 807	832 700	465 371	408 166
<i>Movements in provision for obsolete stocks</i>				
At the beginning of the year	45 909	14 046	24 314	14 046
Charges for the year	(6 001)	31 863	(6 001)	10 268
	39 907	45 909	18 313	24 314

22	FINANCIAL INVESTMENTS HELD TO MATURITY				
	BOA Bank Tanzania Limited	220 795	206 778	-	-
	NBC	24 500	24 500	-	-
	Accrued interest	8 910	4 455	-	-
		254 206	235 734	-	-
23	CASH AND BANK BALANCES				
	Bureau of Industrial Co-operation	452 308	647 880	452 308	647 880
	Taasisi ya Uchunguzi wa Kiswahili	132 515	67 873	132 515	67 873
	Institute of Resource Assessment	106 743	188 779	106 743	188 779
	University of Dar es Salaam Business School	765 831	722 265	765 831	722 265
	Main Campus	11 806 392	9 386 600	11 806 392	9 386 600
	Institute of Marine Sciences	3 296 542	1 265 236	3 296 542	1 265 236
	Institute of Journalism and Mass Communication	871 352	436 261	871 352	436 261
	Directorate of Investments and Resource Mobilization	1 032 779	437 031	1 032 779	437 031
	Estate Department	26 814	42 929	26 814	42 929
	University Computing Centre Ltd (UCC)	528 860	184 383	-	-
	Dar es Salaam University Press (DUP)	7 324	10 818	-	-
	NORAD	1 490 907	145 237	1 490 907	145 237
	REDET	93 362	727 824	93 362	727 824
	SIDA/SAREC	1 620 584	1 425 270	1 620 584	1 425 270
		22 232 313	15 688 386	21 696 129	15 493 185
24	CAPITAL FUNDS AND RESERVES				
	(a) Capital fund				
	The capital funds of the University of Dar es Salaam comprise of funds received from Government of Tanzania for the establishment of Univeristy infrastructures including buildings and other infrastuctures for Uiversity operations. The funds accumulate all funds received from government since its establishment.				
	Opening balance	7 849 931	9 950 693	7 849 931	9 950 693
	Additions	3 276 275	-	3 276 275	-
	Transfer to revenue funds	-	(2 100 762)	-	(2 100 762)
		11 126 206	7 849 931	11 126 206	7 849 931

24	CAPITAL FUNDS AND RESERVES (Continued)				
	(b) Revaluation reserve				
	The asset revaluation reserve is used to record increases in the fair value of property, plant and equipment and decreases to the extent that such decrease relates to an increase on the same asset previously recognised in equity. The reserve can only be used in limited circumstances.				
	Revaluation reserves	73 792 061	73 792 061	73 792 061	73 792 061
25	LOANS AND BORROWINGS				
	Long term portion	1 349 098	1 892 711	1 349 098	1 892 711
	Current portion	1 564 937	787 658	1 564 937	787 658
	Total	2 914 035	2 680 369	2 914 035	2 680 369
	Loans and borrowings of TZS 2,914.035 million (2009: TZS 2,680.369 million) consist of loans balances outstanding as at 30 June 2010 from the following Financial Institutions;				
	National Bank of Commerce (NBC) Limited Term Loan - TZS 127,719,647				
	This long-term loan was obtained from NBC (Mlimani Branch) at an interest rate equal to the fixed deposit of 5% p.a plus a margin of 3% p.a resulting in a lending rate of 8% p.a for the purpose of supplementing the cost of construction of commercial car park at the University Main Campus. The loan is secured by lien over fixed deposit receipt in the name of the University of Dar es Salaam worth TZS 437 Million for a period of twelve months to be opened at NBC Limited (Mlimani Branch). This fixed deposit receipt is subject to renewal on maturity and the same is held by bank until the facility plus interest is fully paid.				
	Tanzania Education Authority Term Loan - TZS 981,323,110				
	This is a balance of loan obtained from the Tanzania Education Authority (TEA) for funding the construction of two lecture theatres of 2,400 meter square, furnishing the constructed theatres and installation of computers in respective labs. The loan is payable in 5 equal installments on 4th January each year effective 2006 over a period of five years.				
	CRDB Bank Limited - TZS 1,804,992,475				
	This is the balance of principal amount of loan secured from CRDB Bank Limited solely to be applied for the construction of lecture rooms, offices, incubators, and seminar rooms for the expansion of the academic programs at University of Dar es Salaam Business School (UDBS) and University of Dar es Salaam Entrepreneurship Centre (UDEC). The term loan, charged at interest rate equivalent to 35 days treasury bill rate with a minimum of 10% p.a accrued daily on outstanding balance and charged monthly, shall be fully repaid in twelve (12) semi annual installments of TZS 227,947,360 with effect from 01st May 2008.				

26	DEFERRED CAPITAL GRANT				
	Deferred capital grants represent grants received in monetary form for purchase of capital items. The capital expenditure used to acquire long term non monetary items are recognised as deferred capital grant or restricted cash available for purchase of capital items in the statement of financial position and the value of non monetary capital items are amortised in the statement of comprehensive income on straight line basis during the useful life of the respective non monetary capital items.				
	University of Dar es Salaam Business School (UDBS)	200 417	-	200 417	-
	NORAD	70 544	-	70 544	-
		270 961	-	270 961	-
27	DEFERRED REVENUE GRANT				
	Deferred revenue grant relates to balance outstanding at the year end of cash received from donors to finance University projects and programmes of which the related expenditure has not been incurred. Therefore the activities are deferred to the next financial period.				
	University Computing Centre Limited (UCC)	275 117	-	-	-
	NORAD	1 662 716	601 017	1 662 716	601 017
	REDET	61 471	795 788	61 471	795 788
	SIDA/SAREC	1 824 662	1 697 198	1 824 662	1 697 198
		3 823 966	3 094 003	3 548 849	3 094 003
28	BANK OVERDRAFT				
	NBC Limited - Milimani branch	104 959	101 620	-	-
	BOA Bank Tanzania Limited - Global Fund	151 047	4 942	-	-
		256 005	106 562	-	-
	The short term overdraft facilities acquired from NBC Limited and BOA Bank during the year 2007/8. The facility with NBC Limited is secured by University of Dar es Salaam (UDSM) account at the same bank and those with BOA are secured by Fixed Deposit (FDR). Interest charges on the overdraft facilities are based on floating rates and are calculated on daily overdrawn balance. The average effective interest rate during the year was 11% per annum.				
29	CASH AND CASH EQUIVALENTS				
	Cash and bank balances (Note 23)	22 232 313	15 688 386	21 696 129	15 493 185
	Bank overdraft (Note 28)	(256 005)	(106 562)	-	-
		21 976 308	15 581 824	21 696 129	15 493 185

30	TRADE AND OTHER PAYABLES				
	Trade payables	(62 665)	207 437	-	-
	Statutory deductions payable	1 846 238	1 275 328	1 602 049	1 008 649
	Interest on long term loans (Note 25)	362 989	247 456	362 989	247 457
	Accruals	1 195 475	329 440	1 221 247	316 671
	Leave accruals	237 426	123 806	-	-
	Condolence Fund		4 886	-	-
	Staff payables	10 573	12 074	-	-
	Other Creditors	5 470 810	3 775 296	4 974 893	3 624 921
		9 060 847	5 975 723	8 161 178	5 197 698

Index to the Consolidated Financial Statements for the Year 1st July 2009 to 30th June 2010.

CONTENTS

Statement of responsibility by the University Council	
Consolidated Statement of Comprehensive Income For the Year ended 30 June 2010	17
Consolidated Statement of Financial position as at 30 June 2010	18
Statement of Changes in Equity for the Year Ended on 30 June 2010 (Consolidated)	19
Statement of Changes in Equity for the Year Ended on 30 June 2010 (University)	20
Consolidated Statement of Cash Flows for the Year ended 31 December 2010	21